Best Practices for Community Health Needs Assessment and Implementation Strategy Development:

A Review of Scientific Methods, Current Practices, and Future Potential

Public Forum Centers for Disease Control and Prevention

Monday, July 11, 1:00 p.m. – Wednesday, July 13, 4:00 p.m. Emory Conference Center, Atlanta, GA

Day 1: July 11, 2011	
Welcome Chesley Richards, MD, MPH – Director, Office of Prevention through Healthcare, Office of the Associate Director for Policy, CDC Chris Giosa – Advisor to the Commissioner, Tax-Exempt and Government Entities Division, Internal Revenue Service, Department of Treasury	(no slides)
Hospital Leadership in a New Era John W. Bluford, MBA, FACHE – President/CEO, Truman Medical Centers; Chairman, Board of Trustees, American Hospital Association	(no slides)
The State of Affairs in the Field Steve Fawcett, PhD – Professor/Director, KU Work Group for Community Health and Development, a World Health Organization Collaborating Centre, University of Kansas	<u>View Slides</u>
Moderator Overview Kevin Barnett, DrPH, MCP – Senior Investigator, Public Health Institute	<u>View Slides</u>
Community Health Assessment	
Panel #1 – Shared Ownership and Accountability What is shared ownership, and how is it operationalized? How do we accommodate the needs and priorities of diverse stakeholders (e.g., hospitals, local health departments, community health centers, United Ways)? What are creative approaches to partnership that address shared priorities? Panelists	
Paul K. Halverson, DrPH, MHSA, FACHE – Director/State Health Officer, Arkansas Department of Health	<u>View Slides</u>
Mónica Escobar Lowell – Vice President, Community Relations, UMass Memorial Health Care	<u>View Slides</u>

Day 1: July 11, 2011	
Panel #2 – Jurisdictions and Geographic Parameters How do we define community, (e.g., geo parameters), and what are the determining factors? What are unique issues to be considered in rural communities? In urban metropolitan areas? What are issues and options in the apportionment of responsibilities to address health concerns?	
How might expectations vary for different kinds of stakeholders, and why?	
<u>Panelists</u> Karen Minyard, PhD, MSN – Executive Director, Georgia Health Policy Center	<u>View Slides</u>
Rebecca Slifkin, PhD, MHA – Director, Office of Planning, Analysis, and Evaluation, HRSA	(no slides)
José E. Camacho, JD – Executive Director/General Counsel, Texas Association of Community Health Centers	<u>View Slides</u>

Day 2: July 12, 2011	
Welcome Judith A. Monroe, MD, FAAFP – Deputy Director, CDC; Director, Office for State, Tribal, Local, and Territorial Support, CDC	(no slides)
Panel #3 - Data Platform: Scope and Transparency What are essential data sources and what are the issues and opportunities in securing them? In what ways can we collect data on social determinants and link to health status measures? In what ways can we identify concentrations of unmet needs (e.g., health disparities) in local communities? What are the challenges and opportunities in analysis and sharing of provider utilization data?	
<u>Panelists</u> Eileen Barsi – Director, Community Benefit, Catholic Healthcare West	<u>View Slides</u>
Winston Wong, MD, MS – Medical Director, Community Benefit, Kaiser Permanente Julie Willems Van Dijk, RN, PhD – Associate Scientist, University of Wisconsin	<u>View Slides</u> <u>View Slides</u>
Julie Willems Van Dijk, RN, PhD – Associate Scientist, University of Wisconsin Population Health Institute; Community Engagement Director, MATCH	<u>View Slides</u>

Day 2: July 12, 2011	
Panel #4 – Community Engagement What constitutes meaningful community engagement in the broader community health improvement process? What are potential roles of diverse stakeholders in data collection and analysis? What are the issues and opportunities in the identification and mobilization of community "assets?"	
<u>Panelists</u> Jessica Curtis, JD – Project Director, Hospital Accountability Project; Staff Attorney, Community Catalyst	<u>View Slides</u>
Michelle J. Lyn, MBA, MHA – Associate Director, Duke Center for Community Research; Chief, Division of Community Health; Duke University Medical Center	<u>View Slides</u>
Dory Magasis Escobar – Director, Healthy Communities, St. Joseph Health System – Sonoma County (California)	<u>View Slides</u>
Implementation Strategy / Plan Development	
Panel #5 – Stakeholder Roles and Contributions: Alignment Opportunities What are alignment opportunities associated with national health reform (e.g., ACOs, CMS rules)? What are unique characteristics, potential contributions, and expectations of teaching hospitals? What are potential contributions and expectations of health professions education institutions? Panelists Paul Hattis, MD, JD, MPH, FACPM – Professor, Tufts University School of	(no slides)
Medicine Bradford Gray, PhD – Senior Fellow, Urban Institute; Editor, The Milbank	View Slides
Panel #6 – Setting Priorities: Methodologies What is the purpose of priority setting, and why is it important? What criteria, processes, and tools can be used under different circumstances? In what ways should we use evidence to guide decision making? Panelists Steven M. Teutsch, MD, MPH – Chief Science Officer, Los Angeles County Department of Public Health Leslie M. Beitsch, MD, JD – Associate Dean for Health Affairs, Florida State University College of Medicine	<u>View Slides</u> <u>View Slides</u>

y 2: July 12, 2011	
nel #7 – Setting Priorities: Selection Processes, Collaboration, and countability Who should be involved in the priority setting process, and why? What is the scope of content issues to be considered, and what are key factors in the determination? What constitutes meaningful collaboration (in addressing identified priorities)? What are the challenges and opportunities associated with comprehensive approaches?	
Panelists Tom Wolff, PhD – Principal, Tom Wolff and Associates Vandia Waadhuru – Director Community Banefit Trinity Health	<u>View Slides</u>
Vondie Woodbury – Director, Community Benefit, Trinity Health	<u>View Slides</u>
Peggy Honoré, DHA, MHA – Director, Public Health System, Finance, and Quality Program, Office of Healthcare Quality, Office of Assistant Secretary for Health, HHS	<u>View Slides</u>
who are potential "audiences" in evaluation, and in what are the implications for the selection of measures? In what ways should the community health assessment and the monitoring & evaluation processes be linked, and what are the implications? What types of data are needed to identify and monitor progress in addressing health disparities? What are potential roles of community members in program evaluation (e.g., PAR)? What are collaborative evaluation opportunities for hospitals and other stakeholders (e.g., local health departments, academic institutions, United Way)?	
Panelists James Walton, DO, MBA – Vice President of Health Equity/Chief Health Equity Officer, Baylor Health Care System	<u>View Slides</u>
Catherine F. Kinney, PhD, MSW – Principal, Kinney and Associates	<u>View Slides</u>
Christopher Fulcher PhD – Co-Director, Center for Applied Research and Environmental Systems (CARES) University of Missouri-Columbia	<u>View Slides</u>

Day 3: July 13, 2011		
Implementation/Reporting and Compliance		
Panel #9 – Institutional Governance and Oversight What internal oversight mechanisms are needed to ensure meaningful institutional engagement – For hospitals – For local health departments (e.g., accreditation)? What internal management & operational structures and competencies are needed?		
<u>Panelists</u> Lawrence Prybil, PhD, FACHE – Associate Dean, University of Kentucky College of Public Health	<u>View Slides</u> <u>View Slides</u>	
Elissa J. Bassler, MFA – CEO, Illinois Public Health Institute Mark Huber, MS – Vice President of Social Responsibility, Aurora Health Care	<u>View Slides</u>	
What changes in federal and state policy are needed to support investment in comprehensive approaches to community health improvement? What are potential roles of private sector philanthropy in facilitating a more strategic approach to CHI (e.g., engaging other stakeholders such as health plans)? What are challenges and opportunities in collaborative policy development? Panelists Judy Darnell, MPP – Director of Public Policy, United Ways of California	<u>View Slides</u>	
Gary D. Nelson, PhD – President, Healthcare Georgia Foundation Panel #11 – Shared Accountability and Regional Governance What are the potential benefits of regional partnerships between hospitals, LPHAs, and other stakeholders? What are options for formal agreements that bind stakeholder financial commitments? What are existing mechanisms for local/regional accountability that may be applicable?	<u>View Slides</u>	
What are potential implications of shared investment and agreements for antitrust concerns? Panelists:		
Gregory J. Dent – President/CEO, Community Health Works	<u>View Slides</u>	
Gene Matthews, JD – Director, Southeastern Regional Center, Public Health Law Network; Senior Fellow, NC Institute for Public Health	<u>View Slides</u>	

Panel #12 – Reporting and Compliance: State Level Oversight	
What are essential elements of public reporting processes?	
What are optimal roles of public sector oversight at the state and federal level?	
What are creative alternatives to public agency oversight to encourage desired	
institutional behavior?	
What are challenges and opportunities in the coordination of public sector	
agency roles?	
Panelists:	
Donna Folkemer, MA, MCP – Senior Policy Analyst, The Hilltop Institute at	(no slides)
UMBC	
Lois Johnson, JD – Assistant Attorney General, Health Care Division, Office of	<u>View Slides</u>
the Attorney General of Massachusetts	
Gianfranco Pezzino, MD, MPH – Senior Fellow, Kansas Health Institute	<u>View Slides</u>
Panel #13 –Reporting and Compliance: Local and Regional Dynamics	
What are key issues for local hospitals in meeting national and state reporting	
requirements?	
What are key issues for local public health agencies in meeting national and	
state accreditation standards?	
What is the role of local officials, advocacy groups, and the general public? What is needed to move from compliance to transformation?	
Panelists:	
Kaye Bender, PhD, RN, FAAN – President/CEO, Public Health Accreditation	View Slides
Board	
Gerald M. Griffith, JD – Partner, Jones Day	<u>View Slides</u>
	Viou Clidos
Claudia Lennhoff – Executive Director, Champaign County Health Care Consumers	<u>View Slides</u>