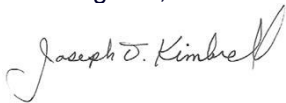




NNPHI News: Celebrating Ten Years of Healthy Communities

Greetings from the National Network of Public Health Institutes! It has been a busy spring, between undergoing a major rebranding project to explain the network and its members' role in a public health system under transformation, and planning our Annual Conference, which will highlight the network's efforts to make communities healthier. As we look to future challenges, the Annual Conference (May 16-18 in New Orleans) will also reflect on the milestones NNPHI and its members have achieved over the past decade. To celebrate those achievements, NNPHI will spotlight one member in each newsletter edition throughout the rest of 2011. We hope the Member Spotlight will also provide you with deeper insight into the diversity - in size, areas of health focus, and competencies - of our members, as well as how joining the network helps support and promote public institutes improve the health and wellbeing of communities across the country.

Kind Regards,



Joseph Kimbrell, MA, LCSW
CEO, NNPHI

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NNPHI Member Spotlight

2011 NNPHI Annual Conference: Ten Years of Innovations in Public Health, A Lifetime of Healthier Communities

2011 NNPHI Annual Conference to Highlight Strategies for Supporting Healthy Communities

The [conference program](#) is now available for download on the NNPHI website at www.nnphi.org.

Registration is still open for the 2011 NNPHI Annual Conference.

Register and learn more at www.regonline.com/2011NNPHI.

The 10th NNPHI Annual Conference, May 16th-18th in New Orleans, Louisiana, will feature several sessions that will explore strategies on the national, state and local level to support healthy communities. A keynote address by **Larry Cohen**, *Prevention Institute* and **Dr. Ursula Bauer**, *CDC*, will feature a national perspective on how to address the upstream social determinants of health and efforts to make prevention a national priority. **Dr. Mark Horton**, former *State Public Health Officer for the California Department of Public Health* and **Dr. Karen DeSalvo**, *City of New Orleans Health Commissioner*, will share their insights on how public-private partnerships are a powerful tool for mobilizing communities to address health challenges. And

In 1957, before the term "public-private partnership" was in fashion, the NYC Department of Health established the nonprofit Medical and Health Research Association of NYC, Inc. to facilitate research administration. The organization, now called [Public Health Solutions \(PHS\)](#), grew and today is a large, complex organization.



- Vision: PHS will be a leading center for public health improvement by strengthening individuals' and communities' capacity to be as healthy as they can be.
- Mission: PHS is dedicated to improving the public's health in New York City and beyond through service delivery, research, capacity-building, and policy analysis.

PHS joined NNPHI nine years ago. Ellen Rautenberg, PHS President & CEO, and NNPHI Board Chair, says the experience was like "an adopted child finding its birth mother!" Says Ellen, "when you tell your best friend you work at a hospital, they can relate, but when you say you work for a public health organization that uses a multiplicity of methods in subject areas as diverse as HIV, teen pregnancy prevention, and childhood obesity, they really don't know what to make of it. NNPHI links these unique, mission-driven public health organizations that are a critical part of the public health infrastructure into both a learning and support community."

Since joining NNPHI, PHS has learned about the different business models used by other members of the network. As a result, PHS has expanded to offer services to other organizations and programs needing a nonprofit home. "This has worked out well in terms of diversifying our funding sources and making us more stable," explains Ellen.

NNPHI's Annual Conference and opportunities for discussion among members have also helped PHS become more savvy about anticipating emerging trends in public health.

PHS has contributed to the network by providing technical assistance to other members in areas in which it has depth. "This has made our senior staff feel valued outside our walls," says Ellen.

Click to read [PHS' marketing brochure](#).

Public Health Solutions: Announcements

PHS is a member of the newly established New York State Community Health Advocates program (CHA), a network of 25 organizations providing health insurance coverage information and guidance both to uninsured and insured New Yorkers within their communities and in their own languages.

Under the Patient Protection and Affordable Care Act (ACA), by 2014, millions of people will be mandated to enroll in health insurance coverage. These consumers will require personalized assistance to understand the mandate; determine their eligibility for various plans; complete paperwork; and sign up to remain covered. To allow for as smooth a transition as possible nationwide, Congress included a provision to finance independent State consumer assistance programs, starting in

Robert Ross, *President and CEO of The California Endowment* will share thoughts on the strategies and partnerships needed to transform systemic conditions to create healthy communities. Several breakout and roundtable sessions will feature the grassroots work of public health institutes and their partners to support healthy communities through innovative programs and capacity building.

2010. The New York State CHA program is such a program.

CHA members will also help individuals navigate New York's healthcare systems and services. They provide, interpret, and explain information, answer questions, and advocate on behalf of those unable to speak for themselves. As experienced public health insurance enrollment facilitators for younger, low-income families, PHS staff working on this program have now been trained to provide that same assistance to those eligible for Medicare or those seeking small group or individual private coverage.

These efforts are essential to the creation of a cadre of well-trained, knowledgeable people ready to act as navigators as ACA goes into effect in 2014.

Member Headlines

California

Public Health Institute: New Director for Center for Public Health and Climate Change

The Public Health Institute (PHI) is pleased to announce that Cristina Tirado, D.V.M., M.S., Ph.D., is the new director of its Center for Public Health and Climate Change. An adjunct professor at the UCLA School of Public Health, Tirado brings a wealth of expertise in addressing the challenges climate change poses to health, food, and nutrition security.

"Dr. Tirado will contribute significantly in scaling up PHI's work on one of the most complex public policy issues of our time, affecting individuals worldwide," said Mary A. Pittman, Dr.P.H., PHI president and CEO.

The web-based center is a centralized and comprehensive resource for public health professionals, environmental organizations, and the broader community. Under Tirado, the center will assume an even greater role in addressing gaps in knowledge and preparedness about the potential health consequences of climate change. Learn more about the center at PHI's [website](#).

Research Shows Possible Link Between PCB Exposure in the Womb and Difficulty Conceiving Years Later

A new study from PHI's Child Health and Development Studies (CHDS) indicates for the first time that a daughter's exposure in a mother's womb to polychlorinated biphenyls (PCBs) can affect how long it takes the daughter to become pregnant years later.

The study, which appears in the April issue of the journal *Reproductive Toxicology*, found "time to pregnancy" (TTP) was longer and thus more difficult for daughters who had been exposed in the uterus to certain forms of these manmade industrial chemicals and shorter for others. Women who ultimately could not conceive had been exposed in the womb to higher levels of the PCB compounds that were linked to longer amounts of time without a pregnancy.

"What this study probably means is that at any point in time there are women who fail to conceive or have a hard time conceiving because of some environmental exposure that went on very early before their birth," said Barbara Cohn, the study's lead author and director of the landmark CHDS in Berkeley.

The new study analyzed the PCBs in blood taken shortly after Oakland, CA mothers enrolled in the CHDS from 1960 to 1963 delivered their daughters. The study asked 289 of the daughters - all about 30 years old - how long they had tried to become pregnant. Although a connection was found between PCB exposure in the womb and fertility problems later in life, "it cannot be said that the PCB exposure was the sole cause or whether other factors and environmental exposures also contributed," Cohn said.

[Click here](#) to read the new study.

Michigan

Project Connect: Your Link to Better Health

According to the Centers for Disease Control and Prevention, sexually active youth have the highest risk of Chlamydia and Gonorrhea acquisition of any age group; young women aged 15-19 have the highest rates.



Overall, Michigan ranks 13th in Chlamydia prevalence in the nation (409 per 100,000), and 8th in Gonorrhea prevalence (99 per 100,000). For some Michigan communities, such as Detroit, rates are significantly higher.

Increasing access to confidential, easily accessible, and youth-friendly sexual and reproductive health care services is a crucial tool for communities. MPHI is working with local stakeholders in Detroit to create systems and processes that can connect young people with community-based providers who are doing a good job of screening and treating youth for sexually transmitted infections and other reproductive health concerns. Using local epidemiology and health systems data, MPHI works with community agencies to link youth to a range of health care providers, including teen health centers, the local health department, community health centers, and private practice physicians. Because Project Connect capitalizes on existing, youth-focused expertise among local medical providers, it provides communities with a low-cost, sustainable strategy for linking youth to care.

MPHI Awarded Five-Year, \$4.5 Million Federal Grant

The National Institutes of Health (NIH) awarded MPHI a five-year, \$4.5 million grant in April to fund the "Inborn Errors of Metabolism Collaborative" (IBEMC) project through NIH's R01 program, the agency's oldest grant mechanism.

MPHI's Systems Reform Program Director, Cynthia Cameron, Ph.D., and Susan Barry, M.D., of the University of Minnesota, are principal investigators for the project. Newborn blood spot screening is a critical public health responsibility, but for most newborn-screened disorders there is no comprehensive, long-term assessment of outcomes. MPHI will serve as lead of the IBEMC. Thirteen clinic and university partners in ten states will collect longitudinal data to capture the clinical progress of persons affected with conditions identified by newborn screening (NBS), focusing on inborn errors of metabolism. Data will be used to explore survival rates, medical status, and long-term outcomes, and permit development of evidence-based treatment and management. The database will allow for investigation of:

- The relationship between NBS values, genotype and early manifestations, and complications of inborn errors of metabolism
- Current interventions for treating children with metabolic disorders
- The effectiveness of current interventions for specific metabolic disorders identified through newborn screening

The IBEMC will build on the work of the Health Resources and Services Administration-funded Region 4 Genetics Collaborative (www.region4genetics.org), housed in MPHI's Systems Reform program. The project will be developed in collaboration with other national efforts; work began in April. Visit MPHI at www.mphi.org.

North Carolina

UNC Management Academy Goes "On-the Road"

Adjusting to restrictive travel and training budgets, Management Academy for Public Health, a partnership of the UNC Gillings School of Global Public Health and UNC's Kenan-Flagler Business School, is traveling to health departments and offering an intensive short course on business planning. Communities receive a web-based launch session, followed by a one-day face-to-face work session. Teams of managers and community partners then work on business plans for four months with coaching and webinar support. Says director Steve Orton of the NC Institute for Public Health's Office of Executive Education, "the value of management academy is the focus the program brings to a community health priority, a focus that evolves into a sustainable business plan."

Read more at www.maph.unc.edu

Contact: maph@unc.edu or 919-966-2248

Applications deadline: May 31, 2011

Pennsylvania

PHMC Releases 2010 Southeastern Pennsylvania Household Health Survey Findings

Through its Community Health Data Base, Public Health Management Corporation (PHMC) released the [data findings of the 2010 Southeastern Pennsylvania Household Health Survey](#). Approximately 10,000 households throughout Bucks, Chester, Delaware, Montgomery and Philadelphia Counties in Pennsylvania were randomly contacted by phone and asked questions about health screenings, use of health services, health insurance and personal health behaviors. Hundreds of organizations in the region will use the information gathered to plan and improve health services for area residents, including children and adults. This year the survey includes more than twelve new topic areas, such as gambling, disability status, and addiction and recovery. For findings from the survey, visit www.chdbdata.org.

National Committee for Quality Assurance Grants Nurse-Managed Health Clinics Recognition as Patient-Centered Medical Homes

The National Committee for Quality Assurance (NCQA) has granted nurse-managed health clinics recognition as Patient-Centered Medical Homes (PCMH) for the first time. Eight nurse-managed clinics in Pennsylvania received certification, all of which are members of National Nursing Centers Consortium, a PHMC affiliate. Three PHMC-managed clinics - PHMC Health Connection, Rising Sun Health Center, and Mary Howard Health Center - are among those receiving recognition, which marks a growing awareness among national policy makers of the importance of nurse practitioners in primary care health. Nationally, nurse-managed health centers provide primary care to patients most vulnerable to foregoing continuing health care.

PHMC Helps Kick Off "One Book, Every Young Child" Literacy Program



In March, PHMC joined with the Philadelphia Free Library, City of Philadelphia Mayor Michael A. Nutter and others across the state to kick off the Pennsylvania One Book, Every Young Child literacy program--a state-wide campaign to highlight the importance of early literacy development in preschoolers ages 3 to 6 through a single, shared reading experience. PHMC-

managed Keystone STARS and Out-of-School-Time programs helped 9,175 children throughout its sites in Pennsylvania's Delaware, Montgomery and Philadelphia counties.

South Carolina

Perinatal Awareness for Successful Outcomes (PASOs), a program of the South Carolina Public Health Institute (SCPHI), has been named "A Promising Practice" by the Association of Maternal & Child Health Programs (AMCHP). Located in Washington, D.C., AMCHP is a national advocate for state public health leaders working to improve the health of women, children, youth, and families, including those with special healthcare needs. The organization has three categories to recognize successful programs: Emerging Practice, Promising Practice and Best Practice.

Only eight other states have programs that have achieved "Promising Practice" status - Missouri, Florida, California, New York, Virginia, Colorado, Rhode Island, and Oregon.

"The recognition underscores the dedication and commitment of people throughout South Carolina working with PASOs to serve the needs of Latino women and children," said Julie Smithwick-Leone, the program director of PASOs.

"Our program began only five years ago with a \$25,000 grant from the March of Dimes to teach prenatal education in Spanish with small groups of Latina women in the Midlands region of South Carolina," she said. "Today, we have a statewide reach, and our services are expanding."

For more information please visit http://www.scpasos.org/2011/04/promising_practice/.

Tennessee

Healthy Turnout of Tennessee Legislators at Tennessee Institute of Public Health Breakfast



Tennessee lawmakers took a break from their busy legislative day on April 12th to meet with Tennessee Institute of Public Health (TNIPH) board members and staff at a breakfast in Nashville. The group welcomed the Speaker of the House, Commissioner of the Department of Health, Executive Director of the Tennessee

Higher Education Commission, and other important state leaders. Legislators engaged in detailed discussions about how they might take action to meet the challenges identified in the 2011 County Health Rankings. Each legislator received a copy of the County Health Rankings for Tennessee, as well as a specific print-out for the county/ies that they represent. The meeting stressed that, regardless of where a county may be ranked, that community has strengths and weaknesses. It also underscored that every statistic in the report is something that could be changed. The group then discussed the importance of partnerships in addressing health challenges.

TNIPH leadership stressed the importance of reaching out to educators, business leaders, faith-based congregations, social organizations, and local officials to discuss the challenges unique to their communities. Legislators were challenged to use the reports as an opportunity to make a shared commitment to improve Tennessee's health rankings - one child, one family, one community at a time. For more information, contact Ginny Kidwell, Tennessee Institute of Public Health, 423-439-4651, Kidwell@etsu.edu

Check out NNPHI Members' Newsletters!

[Center for Health Improvement \(CA\)](#)

[Public Health Institute \(CA\)](#)

[Colorado Health Institute \(CO\)](#)

[Louisiana Public Health Institute \(LA\)](#)

[Missouri Institute for Community Health \(MO\)](#)

[Public Health Solutions \(NY\)](#)

[North Carolina Institute for Public Health \(NC\)](#)

[Public Health Management Corporation \(PA\)](#)

[Texas Health Institute \(TX\)](#)

NNPHI Program Updates



National Public Health Performance Standards Program (NPHPSP)

Partnering for Public Health Improvement: How State Health Departments and Public Health Institutes Collaborate to Assess System Performance

State Health Agencies and Public Health Institutes working together provide enhanced capacity and flexibility for assessing and improving the public health system. Find out how such partnerships in two states (Michigan and Illinois) stimulated improvements in the public health system using the National Public Health Performance Standards Program (NPHPSP). [Read more...](#)



Multi-State Learning Collaborative (MLC)

Last month, over 130 public health practitioners came together in New Orleans at the final MLC grantee meeting to celebrate the accomplishments of the project and explore the future of the collaborative's collective work in public health quality improvement (QI) and accreditation. Click [here](#) for meeting materials, including grantees' advice for how national partners and funders can collaborate to reinforce QI in public health.

Over the coming months, NNPHI will be developing and archiving a variety of tools, resources, and stories that share the achievements and lessons from the MLC. The collaborative's vision is that the work of all MLC grantees will provide a rich bank of resources for practitioners who are newly engaged in this work.

Check out www.nnphi.org/programs/mlc to see the newly added materials.

National Headlines

The Centers for Disease Control & Prevention Announces Email Campaign on Utilizing Evidence-Based Strategies

The CDC's Office for State, Tribal, Local, & Territorial Support (OSTLTS) has launched a brief email communication entitled "Did You Know?" to inform those interested in improving public health practice through evidence-based strategies. NNPHI members and other parties interested in evidence-based strategies are encouraged to [sign up to receive the communication](#).

Reports from Local Health Departments Participating in the Public Health Accreditation Board's Beta Test Released

The National Association of County and City Health Officials (NACCHO) supports the development of the Public Health Accreditation Board's (PHAB) voluntary accreditation program for state, local,

territorial, and tribal health departments and provides technical assistance to local health departments (LHDs) preparing for accreditation and using quality improvement processes to improve performance. PHAB conducted a beta test of



the accreditation process in 2010. Though not part of the beta test, the 19 participating LHDs received technical assistance from NACCHO in implementing subsequent QI initiatives. Check out reports describing [their experiences in PHAB's beta test and their QI initiatives](#).

Additional information for local health departments preparing for accreditation is available at [NACCHO's Accreditation Preparation and Quality Improvement website](#).

Momentum Around Public Health Accreditation Continues to Grow:

The momentum around public health accreditation is growing as the [Public Health Accreditation Board](#) (PHAB) continues to develop a strong, credible national accreditation program that is ready to launch this fall. PHAB received the evaluation report of findings from the eighteen-month long beta test of the program on March 1. Through the beta test, thirty tribal, state, and local health departments across the country worked through the accreditation process and provided feedback to improve and ready the program for launch. Concurrent with the beta test, PHAB held a series of Think Tanks with experts to address specific and contextual issues such as Centralized States, Environmental Public Health, and Public Health Laboratories. The results of the beta test evaluation and other feedback is being reviewed by PHAB staff and PHAB Workgroups. The proposed revisions will be submitted to the PHAB Board of Directors for their adoption during their May 2011 meeting.

PHAB plans to release Version 1.0 of the *Guide to Standards and Measures* this summer. The *Guide* will include the standards, measures, documentation requirements, guidance concerning the intent and significance of each measure, and guidance regarding types and forms of documentation. PHAB is also revising key process documents and anticipates an early summer release of the *Guide to National Voluntary Accreditation, Readiness Checklists*, and lists of the information that will be required of health departments for the submission of a *Statement of Intent* to apply and the accreditation application. Additionally, a fee schedule for 2011/2012 applications will be released in early summer 2011, as well as information concerning educational services that PHAB will make available to health departments.

PHAB thanks the many volunteers that contributed to the development of the public health accreditation program. The launch this fall will be an exciting, historically significant time for public health.

Join the Public Health Institute in the Fight to Preserve Health Reform:

Please [click here](#), to sign up for Public Health Institute's updates regarding health reform.

Upcoming Meetings, Teleconferences & Webinars

Webinar Series Aims to Inform About and Protect Health Reform

The need to get the word out about the Affordable Care Act and its prevention trust fund is more vital than ever. For this reason, the Public Health Institute and its partners continue to convene a national online discussion series on the health reform law via PHI's web platform, Dialogue4Health. The ongoing web forums have informed and engaged participants across the country about the health reform law's

public health, prevention and wellness measures, and the need to fight to ensure that the law's broad benefits are fully implemented.

The latest forum was [A Time for Action: Taking a Stand for Prevention and Protecting the Affordable Care Act](#). Featured speakers included Adrienne Hallett, Staff to the U.S. Senate Committee on Appropriations; Mayra Alvarez, Director of Public Health Policy, the Department of Health and Human Services' Office of Health Reform; Sana Chehimi, Program Manager, Prevention Institute; Richard Hamburg, Deputy Director, Trust for America's Health; Susan Polan, Associate Executive Director, American Public Health Association; and Sue Polis, Program Director, Trust for America's Health. To listen to earlier health reform webinars, visit the [D4H site](#).

Health Equity: Progress and Pitfalls

June 7, 2011

1:30PM-4:00PM EDT

The Office of Diversity and Multicultural Affairs at the University of North Carolina at Chapel Hill, in partnership with the UNC School of Public Health and others, is organizing a public health videoconference titled **Health Equity: Progress and Pitfalls**. This event will held on June 7, 2011 from 1:30PM - 4:00PM EDT and will feature Jeffrey A. Henderson, M.D., M.P.H., President and CEO, Black Hills Center for American Indian Health; Marilyn Aguirre-Molina, Ed.D., M.S., Professor of Public Health, City University of New York - School of Public Health; Director, CUNY Institute for Health Equity; Brian D. Smedley, Ph.D., Vice-President and Director, Health Policy Institute, Joint Center for Political and Economic Studies; Barbara Pullen-Smith, M.P.H., Director, North Carolina Office of Minority Health and Health Disparities, and President, National Association of State Offices of Minority Health.

Click for [fliers and additional information](#).

The National Association of County & City Health Officials Announces Two Upcoming Public Health Accreditation Webinars

NACCHO is pleased to highlight two upcoming May webinar events in support of the development of the Public Health Accreditation Board's (PHAB) voluntary accreditation program for state, local, territorial and Tribal health departments.



To register, visit <http://www.naccho.org/accreditation/webinars>.

- **"The Road to Accreditation: Using QI to Achieve Standards,"** will take place on **May 5, 2011** from **3:00-4:30 pm EDT**, and focuses on the use of quality planning and quality improvement processes in a community health assessment and planning processes and in achieving accreditation standards.
- **"Making the Best of a Bad Situation: One LHD Restructuring for Sustainability and Accreditation,"** will take place on **May 26, 2011** from **3:00-4:30 pm EDT**. Paul Kuehnert, Executive Director of the Kane County Health Department (IL), will discuss how he used the PHAB accreditation standards as a framework to reorganize the agency after a large reduction in workforce.

Southern Obesity Summit



You are invited to the 5th Annual Southern Obesity Summit October 2-5, 2011 being held at the Sheraton New Orleans, New Orleans, Louisiana! Your participation will make an impact on fighting the obesity epidemic in the South! We look forward to welcoming you in New Orleans! [Click here to respond.](#)

Funding & Scholarship Opportunities

Accreditation Preparation: Community Health Assessment and Community Health Improvement Plan Prerequisites

The National Association of County and City Health Officials (NACCHO) released a funding opportunity for local health departments (LHDs) to engage in a robust community health improvement process that yields exemplary community health assessments (CHAs) and community health improvement plans (CHIPs) - two of the three accreditation prerequisites.

While not a direct funding opportunity for public health institutes (PHIs), **institutes are encouraged to partner with applicant LHDs to support their CHA-CHIP work.** NNPHI is partnering with NACCHO to explore and document the benefits of LHD and PHI collaboration in these efforts.

The project will provide 12 competitively-selected LHD demonstration sites with \$35,000 grants, comprehensive training, and technical assistance to complete a health improvement process that engages community partners, addresses social determinants of health, and uses quality improvement and quality planning techniques. The project will take place over an 18-month period (July 2011 through December 2012).

Within the cohort of demonstration sites, NACCHO is particularly interested in supporting at least one of each of the following approaches:

- LHDs that partner with a [public health institute](#) to assist their process;
- LHDs that partner with an academic institution (e.g., schools or programs of public health, nursing or medicine; [CDC-funded Prevention Research Center](#); [HRSA-funded public health training center](#); etc.) to assist their process;
- LHDs that co-lead the process with a non-profit hospital(s);
- LHDs that collaborate with a tribe(s); AND
- Two or more LHDs with a history of formally sharing services that engage in a joint improvement process; regional or district LHDs.

Applications are due Monday, May 23, 2011. For more information about the opportunity visit <http://www.naccho.org/chachip/demo>

Public Health Foundation Announces the "I'm Your Community Guide" Contest

Have you used the *Guide to Community Preventive Services (Community Guide)* to address public health challenges in your community? Enter the ["I'm Your Community Guide" Contest](#) from the Public Health Foundation (PHF) and be eligible for a \$1,000 conference scholarship and other prizes! **Entries must be**

received by **May 6, 2011**. Click for [more information on the contest](#).

Public Health Services and Systems: Call for Proposals

The Robert Wood Johnson Foundation seeks to expand the evidence base for effective public health policy and practice through investment in Public Health Services and Systems Research (PHSSR). PHSSR examines the organization, financing, and delivery of public health services within a community and determines the links between the quality and performance of the public health system and population health outcomes. Up to 14 grants will be awarded. Grantees will receive **up to \$200,000 each in financial support to be used over a 24-month period**.

Receipt of Proposals Deadline: May 24, 2011 (3PM ET). Click for [more details and to learn how to apply](#).

Robert Wood Johnson Foundation: Health Impact Project Issues Call for Proposals

[Health Impact Project: Advancing Smarter Policies for Healthier Communities](#)

Application Deadline: June 1, 2011 5:00 PM EDT

The Health Impact Project is a collaboration of the Robert Wood Johnson Foundation and The Pew Charitable Trusts advancing the use of health impact assessment (HIA), which provides sound, objective data that can help decision-makers identify the health ramifications of proposals in a range of sectors that do not traditionally focus on health outcomes, and make recommendations that enhance health benefits and minimize adverse effects and associated costs.

A new call for proposals has been issued to help demonstrate the effectiveness of HIAs and promote their incorporation into local, state, tribal and federal decision-making.

This call for proposals will support organizations that wish to undertake an HIA of a proposed policy, project or program currently or soon to be under active consideration by a decision-making body.

[Click here](#) for more details and how to apply.

Employment Opportunities

Open Positions:

[Policy Analyst, The Center for Mississippi Health Policy](#)

Location: Mississippi

[Associate Director of Arkansas Health Policy, ACHI](#)

Location: Arkansas

[Director of Arkansas Health Data Initiative, ACHI](#)

Location: Arkansas

[Vice President of Public Health Programs, Public Health Solutions](#)

Location: New York

Please visit the individual NNPHI Member Organizations' websites listed below, to view several available job positions:

[Public Health Institute](#)

Location: California

[Louisiana Public Health Institute](#)

Location: Louisiana

[Michigan Public Health Institute](#)

Location: Michigan

[Health Research, Inc.](#)

Location: New York

[Public Health Solutions](#)

Location: New York

[Public Health Management Corporation](#)

Location: Pennsylvania

